

Engaging the Hard to Reach

A brief overview of some of the ways we generate awareness, enrollment and sustained engagement with hard to reach, offline and dispersed populations.

Micro-strategies Targeting the Hard to Reach

- **Topics of Interest:** Meeting a broad set of needs and interests with 42 different channels of content libraries & a variety of engagement vehicles.
- **Communications:** Multi-modal communications in 22 languages designed to reach your entire population where they are
- **Fun & Socially Supported:** Peer to peer challenges, recognition, social groups, & 10 FREE friends & family provide social connection for support and encouragement
- **Visibility & Word of Mouth:** Onsite support (when desired) + champions network training and support

**Rich
Comms
Strategy**

**Support
a Broad Set
of Needs**



Strategic Multi-Modal Communications Offer Reach and Depth

Member Driven Messages

Targeted emails, timely push notifications, and platform site popups are based on member interests, personal goals, platform activity, and program milestones.

On-Demand Engagement

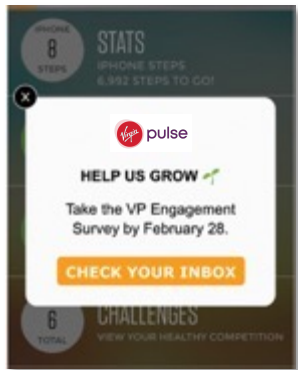
Access a digital marketing library, manage the events calendar, configure challenges, and deploy relevant communications to specific populations.

Custom Communications

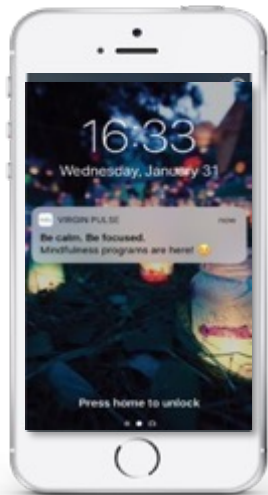
Collaborate with your CSM to develop your Annual Communications Strategy and support your unique program design with unique promotions, special events, and targeted campaigns.

Offline Engagement & Events

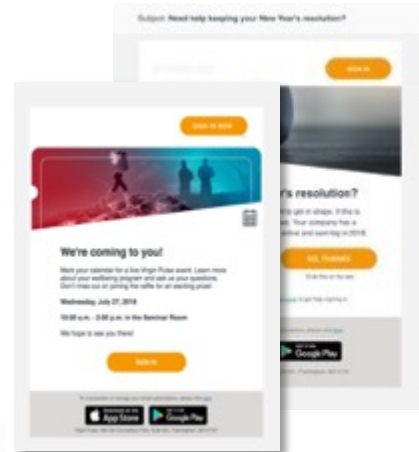
Engage hard-to-reach populations, offline employees and specific site locations with a variety of tactics like onsite screenings, lunch and learns, and sponsored events.



In-app Reminder - Mobile



Push Notification iPhone



Emails



Multi-Modal Custom Campaigns



Home Mailers & Postcards



Posters

Awareness & Enrollment for the Hard-to-Reach

Visibility



Home Mailers & Postcards



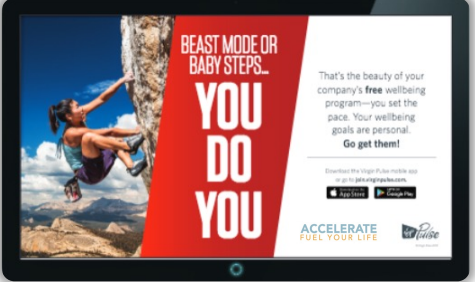
Stickers on Healthy Food Options



Business Cards



Posters



Digital TV Screen Images



Parking Lot Signs

Accessibility



Health Stations



QR Codes on all Print Materials

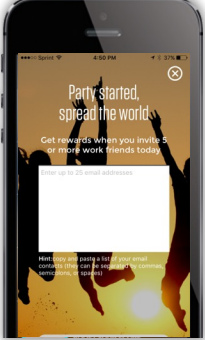


Max Buzz Device

Word of Mouth



Partnering with Safety Committee



Refer a Colleague Initiative



Wellness Champions

How We Activate a Member

Word of mouth, offline communications, mobile and digital communications ensure your team can reach colleagues whether they're in the field, in the office, or somewhere in between.



Once Enrolled Members Have a Variety of Vehicles for Ongoing Engagement

High-Touch Live Support

Accountability and trusted support for those who need it, including:

- ✓ Guides
- ✓ Telephonic Coaching
- ✓ Onsite Health Coaching
- ✓ Program Coordination
- ✓ Digital Therapeutics



2,750
Daily Cards

Improve wellbeing literacy and inspire new behaviors with micro-learning content



400+
Healthy Habits

AI-driven recommendations designed to reinforce healthy habits



50+
Digital Coaching Journeys

Digital coaching journeys covering lifestyle topics and health conditions



80+
Challenges

Create positive social dynamics with gamified group challenges



Surveys & Learning

Assess awareness, validate learning or gain valuable feedback



Free Friends & Family

Build healthy social connections and share accomplishments, healthy habits and challenges

Evidence-based content spans 42 health and wellbeing domains

Sample Member Journey

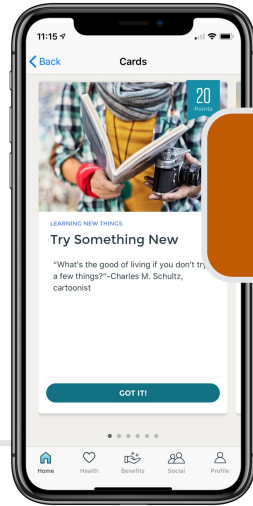


Communications Types

Consumer Driven

System Generated

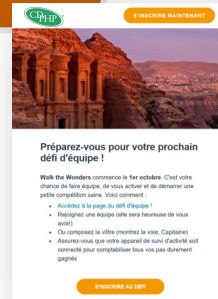
Client Driven



Daily Cards
Mobile App
Notification

Push Notification
Daily @ 8 AM

Join Challenge
Team Reminder Email



Email 3 Days Prior
to Challenge Start

Shoutout from
Boss

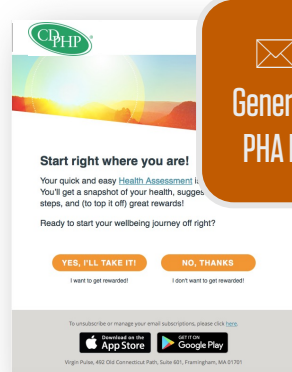
Weekend Rumble
Steps Challenge Invite

Pop-Up Reminder
Reminder to Complete
Corporate Training



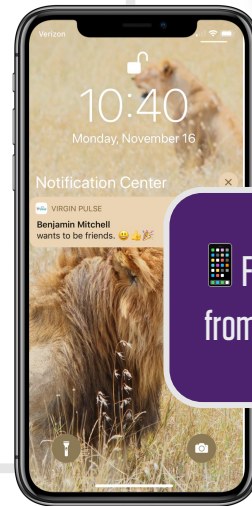
Monthly
Promoted Healthy
Habit Challenge

App
Notification

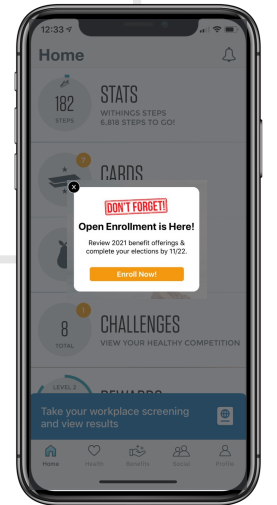
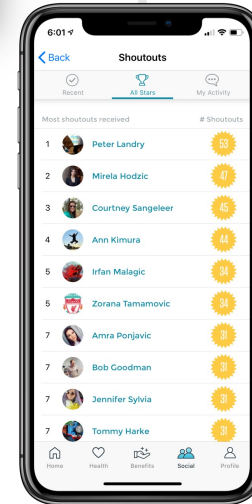


System
Generated Email
PHA Reminder

Day 4 Post
Enrollment



Friend Invite
from Colleague



SUNDAY

MONDAY

TUESDAY

WEDNESDAY

THURSDAY

FRIDAY

SATURDAY

Wellness Champion Support



Recruit

- Email and print campaigns to recruit new champions
- 10 free champions welcome kits



Train

- Enroll in platform during soft launch
- Initial training on platform tools
- Ongoing content in monthly champions newsletter



Empower

- Provide tools to create events, challenges, surveys, and custom content
- Champions resource center with posters, flyers, info sheets

Included Items	Monthly	Quarterly	Annual
Discovery			
Monthly Champion Meeting Template			
Champion Monthly Promo Material: <i>to include email, digital program update flyer, digital display</i>			
Quarterly Champion Challenge			
Annual Champion Checklist			
Champion Recognition			
Champion Launch / Refresh			
Reporting			

Client Success Stories

Black Hills Energy

Company Overview

- 5,200 employees + spouses
- 37% of employees work underground in a coal mine or at an electric plant
- Virgin Pulse client since 2018

Objectives

- Integrate safety and wellness into a single platform to reinforce positive daily behaviors and prevent workplace accidents and injuries

Key Challenges

- How can we get critical Safety information in front of employees?
- Dispersed workforce: 771 locations
- Limited time and resources



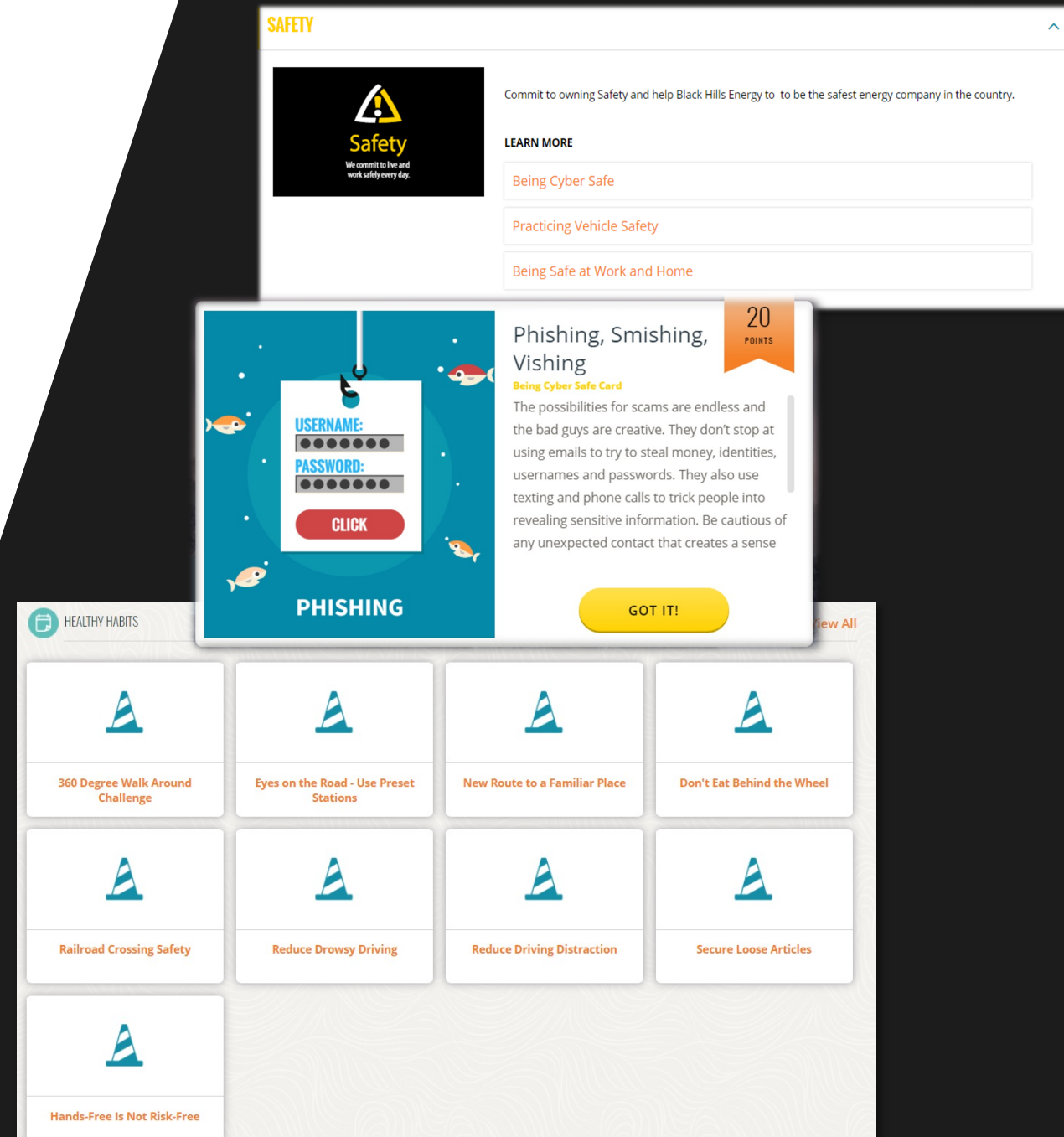
Black Hills Energy

Solution


- **Team** – Align strategy with Safety, Wellness and Communications teams.
- **Tools** – Use Virgin Pulse tools to create custom safety pillar and content. Provide employees points for using BH Safety Management System (SMS).
- **Motivation** – Create a unique incentive design where each “scorecard” (business unit) must average at least 12,000 points per quarter to meet Safety & Wellness Annual Incentive Program goal.
- **Awareness** – Promote in person at safety meetings. Deploy quarterly communication campaigns.
- **Momentum** – Continue to add custom content throughout the year to keep program fresh.

Outcomes

- Enrollment – 95%
- Monthly engagement – 78%
- Safety participation on VP – 50.5%



SAFETY


We commit to live and work safely every day.

Commit to owning Safety and help Black Hills Energy to be the safest energy company in the country.

LEARN MORE

- Being Cyber Safe
- Practicing Vehicle Safety
- Being Safe at Work and Home

Phishing, Smishing, Vishing 20 POINTS

Being Cyber Safe Card

The possibilities for scams are endless and the bad guys are creative. They don't stop at using emails to try to steal money, identities, usernames and passwords. They also use texting and phone calls to trick people into revealing sensitive information. Be cautious of any unexpected contact that creates a sense

CLICK

PHISHING

GOT IT!

HEALTHY HABITS

- 360 Degree Walk Around Challenge
- Eyes on the Road - Use Preset Stations
- New Route to a Familiar Place
- Don't Eat Behind the Wheel
- Railroad Crossing Safety
- Reduce Drowsy Driving
- Reduce Driving Distraction
- Secure Loose Articles
- Hands-Free Is Not Risk-Free

Leveraging your wellbeing network to engage the hard to reach



Objective

- To cultivate and leverage a key group of volunteer employees to champion their wellbeing programs throughout their organizations to drive employee engagement across their organizations regardless of work schedules, locations, circumstances and more

Key Challenges

- **Employee connection**
 - Difficult to engage with employees around their wellbeing programs due to company structure
- **Variety of employee types**
 - Salaried vs hourly
 - Corporate office vs home office
 - Geographic location



Owens Corning: Governance structure to support at all levels

Transitioned from a corporate driven program to a local champion driven program with tiered leadership commitment

Steering Team

VP of Operations, Directors of EHS & HR meet 2x/year to provide critical input from our operations leadership and assist in best practice sharing, championing initiatives and driving actions within operations necessary for continued program growth & development

Aspiration Teams

Teams led by plant leaders with HR/EHS/Benefits/medical support to ensure value of program is aligned with business needs of the organization and determine mandatory/optional programs and implementation plan

Local Wellness Champions

Local Champions attend annual training and monthly touch base calls, meet with employees, distribute communications, coordinate events and share employee successes

Employee Feedback

Receive employee feedback periodically and react to it.

Owens Corning: Recipe for a successful Wellness Ambassador program

1 Discover their “Why”

- Recruit employees with a passion
- Add “why” question to application

2 Keep them in the loop

- Share what reporting you have
- Meet quarterly
- Create a chat channel

3 Give out recognition

- Caught in the Act program
- Use internal recognition program

4 Give them a voice

- Vote on challenge themes or campaigns
- Write goals for performance

HPE: Leveraging Champions for Global Wellness Challenge

Inspirational Theme, Imagery and Content

Applied HPE's brand colors, a strong tagline, and bold silhouettes to draw attention and motivate action.

"How to Join" Tutorial

PDF tutorial to walk employees through the steps of joining the challenge. Linked to this in launch email, intranet, newsletter and Yammer. This was viewed over 10,000 times.

Desk drop in the US

To build awareness and drive registration, gave all US employees branded shoelaces and a decal sticker on the day registration opened.

Wellness Ambassadors Toolkit

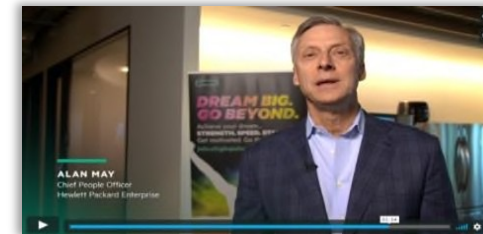
Sent 6 weeks prior to challenge providing ambassadors with challenge details, timeline, marketing materials, tips to drive engagement, and rewards for helping.

Focus on Yammer

Encouraged employees to become a member of the Global Wellness Yammer page with weekly Olympic trivia, ERG broadcast message, and ambassador posts.



Standing Banners



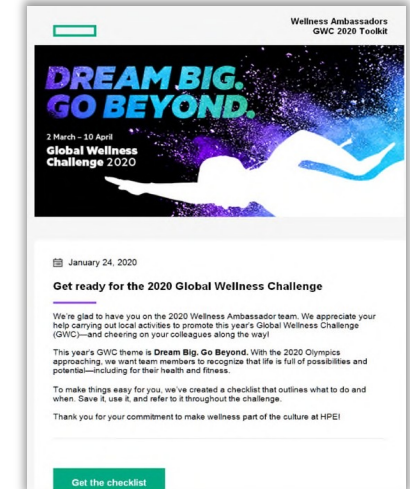
Executive Videos Added to Challenge Destinations



Decal Sticker



"How to Join" Tutorial



Wellness Ambassadors Toolkit



Ambassadors Checklist



Shoelaces